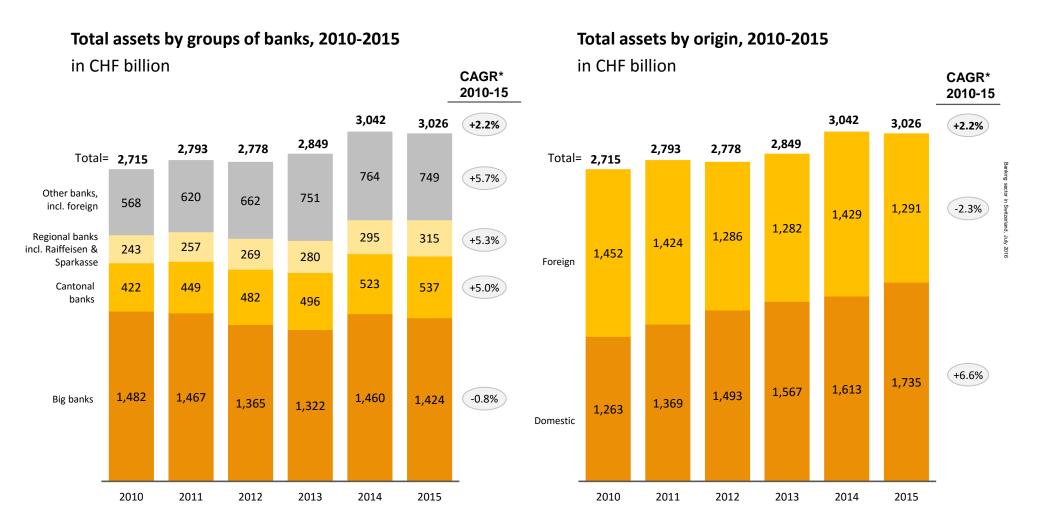


### ASSETS OF BANKS IN SWITZERLAND KEEP GROWING. THE SHARE OF BIG BANKS AND THE SHARE OF FOREIGN ASSETS IS FALLING

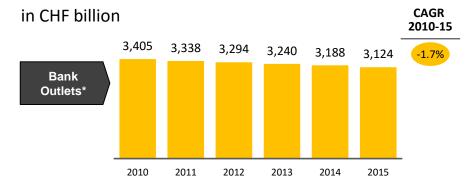


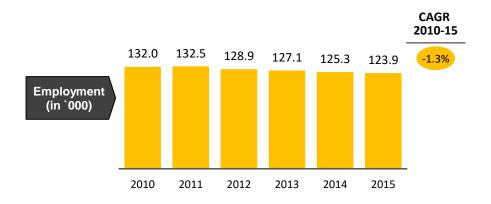
<sup>\*</sup> Compound Annual Growth Rate Source: SNB, Inteliace Research



## AS THE NUMBER OF BANK OUTLETS AND EMPLOYEES SHRINKS, THE PRODUCTIVITY IS INCREASING

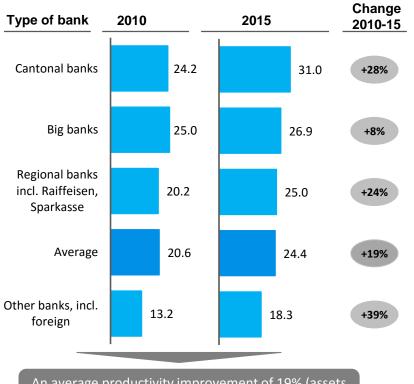
#### Outlets and employment in Swiss banks, 2010-2015





#### Total assets per employee,

#### in CHF million

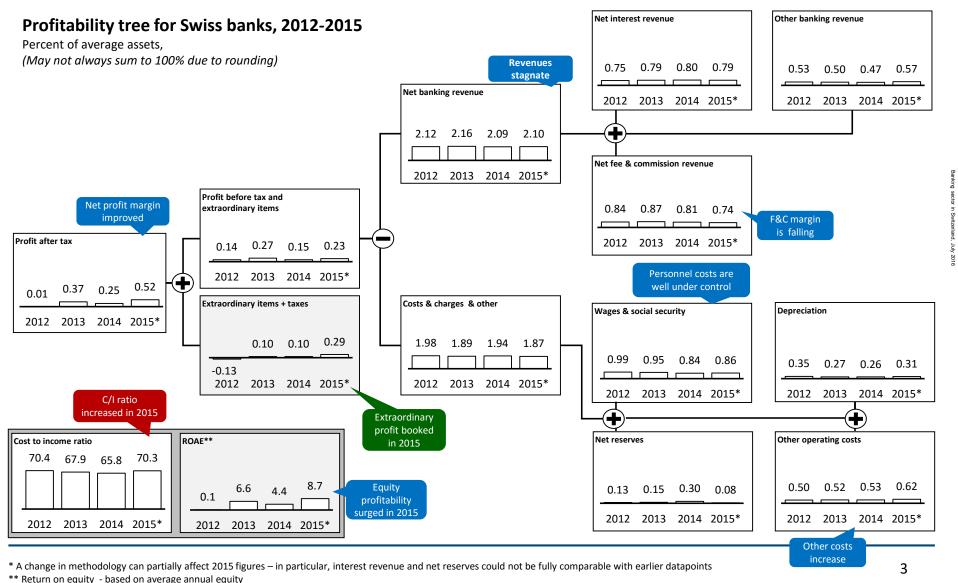


An average productivity improvement of 19% (assets per employee) could be observed during 2010-2015.

<sup>\*</sup> Excluding HQ Source: SNB, Inteliace Research



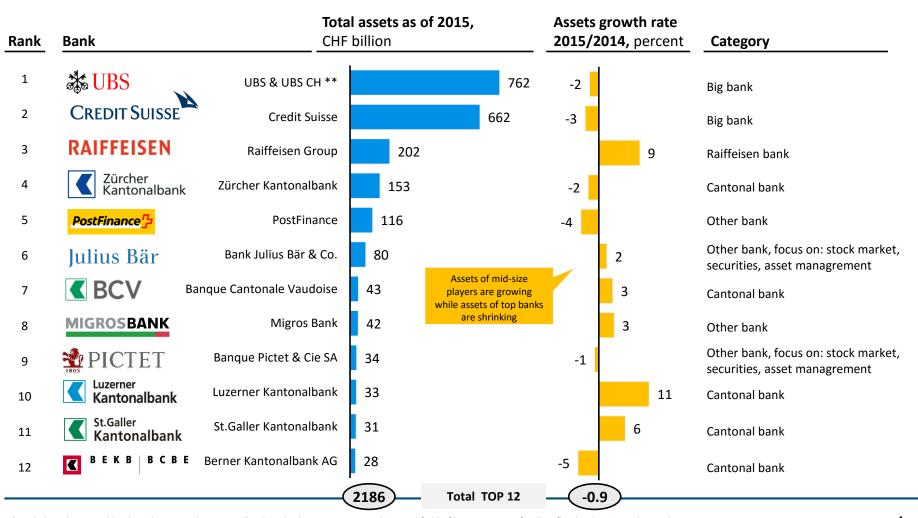
# THE PROFITABILITY OF SWISS BANKS IMPROVED IN 2015. HOWEVER, IT COULD BE ATTRIBUTED MOSTLY TO ONE-OFF EVENTS. THE C/I RATIO DETERIORATED TO OVER 70.



Source: SNB, Inteliace Research

### LARGEST BANKS LOSE SHARE IN FAVOUR OF MID-SIZE PLAYERS

Top 12 banks\* in Switzerland by total assets, 2015



<sup>\*</sup> Excluding the central bank - Schweizerische Nationalbank and other institutions with special field of business, e.g. Pfandbriefbank schweizerischer and Pfandbriefzentrale der schweizerischen Kantonalbanken Hypothekarinstitute; \*\* Combined figure for two separate UBS banks Source: Banks, SNB, Inteliace Research